

Heritage Lottery Fund Committee for Scotland Meeting on 29 November 2018

CS 2018 (4)

Minutes of the meeting of the Committee for Scotland held at 10.00 a.m. on Thursday 29 November 2018 in the Edinburgh Office.

Members:

- Seona Reid (Chair)
- Sam Anderson (Item 1-14)
- Liz Davidson
- Beltus Etchu
- Gillian Findlay
- Stuart Housden
- Alice Mayne
- Martyn Wade

Committee Business

1. Chair's Report

Oral

On behalf of the Committee, the Chair expressed their thanks and appreciation to Lucy Casot, Head of HLF Scotland, for her tireless work and many achievements at HLF over the past 18 years and noted that this would be her last Committee meeting.

The Chair also congratulated Riona McMorow and Diane Gray who, as of January 2019 would be joint Acting Head of Scotland for six months.

The Chair also highlighted the following events since the last meeting:

- She and Lucy Casot had attended a meeting with other lottery distributors in Scotland to discuss the main issues they were all currently facing.
- Plans were underway to celebrate the 25th anniversary of the National Lottery.
- A celebration of the work done by the Year of the Young People in Scotland.
- Consultation on the Society Lottery had now closed and discussion around the effect this might have on the National Lottery and Good Causes.
- GamCon had published their tender for the new lottery licence in 2023.
- The Board had agreed the new Strategic Funding Framework and in a rebranding of the organisation, HLF would change its name to the National Lottery Heritage Fund to help make the link between the work we do and the national lottery.

2. Minutes of the meeting on 13 September 2018

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Committee agreed the minutes. The minutes were signed by the Chair.

3. Matters arising from the minutes

Oral

Lucy Casot noted that the project, Loch Lomond Experience - Restore paddle steamer Maid of the Loch to full operation (HG-14-09490), had been discussed at the last Committee meeting and subsequently rejected at the Board meeting in September 2018. Since this Lucy had had a

meeting with the Loch Lomond Steamship Company and the local MP and MSP to discuss the next steps for the project.

4. Corporate Update

CS 2018 (4) 4

Sue Bowers presented the corporate update in a closed session for the members with the Head of Country present. Sue gave a brief overview of the context for Shaping Our Future Business which was noted by the Committee. It would allow HLF to be more streamlined and consistent in our approach to delivery of the SFF and in support of the sector, with more consistent ways of working and would address recommendations from the tailored review.

Key points presented were as follows;

- A shift from four departments to three – Business Services, Business Insight and Innovation and Business Delivery.
- English Regions would reduce from nine regions to three English areas. The Countries would remain, giving a total of six Areas across the UK allowing a more strategic approach across the country with more flexible budgets, increased efficiency and a more flexible workforce.
- Bases for hub and spoke offices would be finalised after the formal consultation period though it had been agreed that all existing offices would remain open for two years.
- An illustrative England Area structure was shared and demonstrated how roles such as HR or Communications may be based outside of London. An illustrative hub and spoke model was also noted.
- A greater level of delegation and flexibility of budgets to the Area and Country teams would be seen
- The Committee noted new delegation limits for 2019-20 and from 2020 onwards.

Next steps would include an independent governance review which would take place in early 2019. Three interim England Area committees would be created to operate from April/May 2019 for a 12 month period. All members would be invited to submit an expression of interest to be a part of these committees.

5. Scotland Overview

CS 2018 (4) 5

The paper was presented by Lucy Casot and highlighted the following key elements:

- That the new Policy Directions for Scotland had been drafted, with input from HLF, and would hopefully be approved by the Board at the December 2018 meeting.
- That Scottish government had set up the Scottish Biodiversity Challenge Fund to help solve the challenges these areas to assist Scotland to meet its international biodiversity commitments.
- Five cases had been through the Rapid Rejection process in advance of the Committee meeting.
- That in the new Strategic Funding Framework two areas in Scotland had been highlighted as priority areas for investment, Inverclyde and North Lanarkshire.
- A meeting with Andy Milne of SURF had taken place to discuss potential future working around Alliance for Action and the role of heritage in place-making and regeneration

Katie Turbitt gave an update on the work of 14-18 NOW in throughout both the UK and specifically in Scotland.

Committee member's congratulated 14-18NOW on the extraordinary work they had done since 2010 and commented:

- The extraordinary effect it has had on the UK and how we commemorate anniversaries of such tragedy.

- The impressive connections the organisations had made with talent, not just heritage professionals, across the UK and the world.

6. Scotland Budget

CS 2018 (4) 6

The paper was presented by Riona McMorow.

In 2018-19 the Committee budget for Scotland is 3.9m. As well as new R1 passes, uplifts and grant increases (including for GPOW projects), and any straight to R2 acquisitions come out of this budget.

There were seven Heritage Grant first round cases for decision at this meeting, with a total grant request of £2,791,700 against a budget of £1,764,900 giving a success rate of 63%.

At this meeting there are two R2s totalling £1,251,400. The pipeline for the remainder of 2018/19 contains a further two applications with a total grant request of £338,500. The Committee were reminded that they are expected to contribute towards the corporate savings for second round cases, taking into account Board and Committee level projects.

7. Declarations of Interest

Oral

Seona Reid declared an interest in Item 9, Inverness Creative Academy: Creativity in the heart of the Highlands, as she knows people on the grantees Board. The Committee were content that this did not constitute a conflict and Seona could remain in the room for discussion.

Alice Mayne declared an interest in:

- Item 12, The Abbot's House, Kinloss Abbey: a vibrant place of inspiration, beauty and learning'. In her role as LEADER Programme Manager in the Cairngorms National Park Authority, the organisation gave a grant to a project partner. The Committee were content that this did not constitute a conflict and Alice could remain in the room for discussion.
- Item 17, Regenerating Am Fasgagh: to grow our talent, grow our skills and grow our community. Alice had discussed this project with the applicant as an employees of the LEADER Programme Manager in the Cairngorms National Park Authority, but left the role over 2 years ago. The Committee were content that this did not constitute a conflict and Alice could remain in the room for discussion.

SF4 Second round applications for discussion and decision

8. Skylark IX honouring the past, uniting communities, continuing to save lives of those in need; HG-15-06707

CS 2018 (4) 8

Grantee: Skylark IX Recovery Trust

Request: Award grant of £404,400 (71%)

Project: To restore the Skylark IX Dunkirk Little Ship into working order to become a 'floating museum'. A training programme would be delivered with traineeships offered to participants recovering from drug abuse. The project would be carried out across the two Scottish Maritime Museum (SMM) locations, in both Irvine and Dumbarton. A specialist boat building team would be appointed and based at the SMM Boat Building School in Irvine.

The Committee for Scotland awarded a first round pass of £423,300 including a development grant of £18,900 (83% of eligible development costs) in November 2016.

The Committee for Scotland agreed this project represented a high priority and **AWARDED** a grant of £404,400 (71%)

9. Inverness Creative Academy: Creativity in the heart of the Highlands; HE -17-05382

CS 2018 (4) 9

Grantee: The Wasps Trust

Request: Award Grant of £847,000 (26%)

Project: To bring a B-Listed building at the former Inverness Royal Academy into use as a hub for artists and creative industries. This application is a discrete phase within a redevelopment to transform two linked buildings into a creative hub.

The Committee for Scotland awarded a first round pass of £886,600, including Development Grant of £39,600 (90% of eligible development costs) in March 2018.

The Committee for Scotland agreed this project represented a high priority and **AWARDED** a grant of £847,000 (26%)

10. Prioritisation of second round applications

Oral

The projects were both considered a high priority for support and were funded.

SF4 First round applications for discussion and decision

11. Discovering the Deep: A new exploration of Scotland's historic and natural deep-water marine heritage; HG-17-02790

CS 2018 (4) 11

Applicant: Dynamic Earth Charitable Trust

Request: First round pass of £500,000, including development grant of £57,000 (63% of eligible development costs)

Project: This project would redevelop Dynamic Earth's ocean galleries, combining two exhibition spaces to create one immersive and interactive gallery focusing on Scotland's deep-water marine heritage and reveal the story Charles Wyville Thomson, whose pioneering exploration launched the modern science of oceanography. Through an innovative exhibition and activity programme, this project will deliver immersive and relevant learning experiences.

The Committee for Scotland agreed the application represented a HIGH priority for support and **AWARDED** a first round pass of £500,000, including development grant of £57,000 (63% of eligible development costs).

12. The Abbott's House, Kinloss Abbey: a vibrant place of inspiration, beauty and learning; HG-17-08210

CS 2018 (4) 12

Applicant: Kinloss Abbey Trust

Request: First round pass of £422,100, including development grant of £70,600 (36% of eligible development costs)

Project: This project seeks to repair and consolidate the ruins of the Abbot's House at Kinloss Abbey, the largest Cistercian Abbey in the north of Scotland. Alongside this the grantee would deliver a programme of events and activities to engage people with their heritage and learn new skills and establish an Archaeology School.

The Committee for Scotland agreed the application should be **REJECTED** due to concerns raised above.

13. Kirkcaldy Old Kirk Tower Restoration for the Community; HG-18-03532

CS 2018 (4) 13

Applicant: Kirkcaldy Old Kirk Trust

Request: First round pass of £117,200, including development grant of £15,000 (17% of eligible development costs)

Project: Kirkcaldy Old Kirk's listed 15th century belltower is an iconic feature of the town centre and the entrance to Kirkcaldy's oldest occupied building. Capital works would focus on the oldest part of the Kirk and ensure the building is wind and water tight. The project would work to improve accessibility, facilities and offer a range of training and volunteering opportunities to a range of audiences.

The Committee for Scotland agreed the application represented a HIGH priority for support and **AWARDED** a first round pass of £117,200, including development grant of £15,000 (17% of eligible development costs).

Sam Anderson left the meeting due to prior commitments.

14. Urras Dualchas Shiaboist (The Shawbost Heritage Trust) Project Stage 2 Enquiry; HG-17-05341

CS 2018 (4) 14

Applicant: Urras Dualchas Shiaboist (Shawbost Heritage Trust)

Request: First round pass of £332,600, including development grant of £26,600 (66% of eligible development costs)

Project: The project would restore a C-Listed building in Shawbost on the Isle of Lewis into a heritage centre and museum. The project would allow public access to collections not currently on display, provide interpretation of the local Harris Tweed industry, and engage with the local community to promote, learn and protect their heritage, Gaelic language and culture.

The Committee for Scotland agreed the application represented a low priority for support and **REJECTED** the application due to concerns raised above.

15. Carinish School Heritage Project; HG-17-08456

CS 2018 (4) 15

Applicant: Comann Eachdraidh Uibhist a Tuath

Request: First round pass of £452,300, including development grant of £28,700 (69% of eligible development costs)

Project: To create a vibrant Heritage Learning Centre and Visitor Attraction for North Uist, which would allow for the relocation, and make accessible, of the local collections, as well as celebrating and preserving the Gaelic language and culture. The accompanying Activity Plan would seek to engage a wide range of people through volunteer training programmes, outreach days and themed exhibitions and interactive talks.

The Committee for Scotland agreed the application represented a medium priority for support and **REJECTED** the application due to concerns raised above.

16. Bellfield: a place to belong; HG-17-04531

CS 2018 (4) 16

Applicant: Action Party

Request: First round pass of £512,700, including development grant of £104,100 (12% of eligible development costs)

Project: To transform the Category B Portobello Old Parish Church buildings on Bellfield Street, Portobello, into a vibrant and fully accessible community space. New partnerships would bring a small artefact collection, an archive and scholarship to the project. Alongside this the applicants seeks to create an affordable cafe provision, volunteering and training opportunities and space for leisure, learning and celebrations.

The Committee for Scotland agreed the application represented a low priority for support and **REJECTED** the application due to concerns raised above.

17. Regenerating Am Fasgagh: to grow our talent, grow our skills and grow our community; HE-18-00553

CS 2018 (4) 17

Applicant: Am Fasgadh Regeneration Company (Kingussie) Limited

Request: First round pass of £454,800, including development grant of £95,000 (34% of eligible development costs)

Project: To develop the site of the former Highland Folk Museum into a heritage hub, training restaurant, community events space and artists' studios for rent. Once completed, the buildings will provide a space to celebrate the heritage of the Highlands, showcase local arts and crafts, and create quality employment opportunities. The site would operate as a social enterprise, with surpluses reinvested in projects that help to build resilience and long-term sustainability in Kingussie.

The Committee for Scotland agreed the application should be **REJECTED** due to concerns raised above.

18. Prioritisation of first round applications

Oral

The Committee were happy with the ranking made in the case-by-case discussions and agreed to fund the two high priority projects and rejected all other projects.

The projects that were funded were:

- Discovering the Deep: A new exploration of Scotland's historic and natural deep-water marine heritage (item 11)
- Kirkcaldy Old Kirk Tower Restoration for the Community (item 13)

SF4 Second round Board applications for discussion and recommendation

19. Maybole's Regeneration- The Maybole Townscape Heritage Scheme; TH-16-03759

CS 2018 (4) 19

Grantee: South Ayrshire Council

Request: Award grant of £1,670,000 (28%)

Project: The five year project focused on a concentrated area of Maybole's High Street. The scheme included six priority projects, selected on the basis of historic importance, prominence, condition and importance to the community and three were on the Buildings at Risk Register. In addition, there was a building repair scheme covering up to 75 properties, shop front

improvements and public realm works to three areas. A strategically considered suite of skills training and learning would also provide strong social and economic benefits.

The Townscape Heritage Delegated Decision Panel awarded a first round pass of £1,999,900, including a development grant of £329,900 (72% of total eligible development funds) in January 2017.

The Committee for Scotland recommended the project to the Board as a **HIGH (1 of 2)** priority for support.

20. Creating Natural Connections in Cumbernauld; HG-16-09934

CS 2018 (4) 20

Grantee: Scottish Wildlife Trust

Request: Award grant of £1,374,900 (57%)

Project: Scottish Wildlife Trust would work with partners to conserve the numerous green spaces in and around Cumbernauld and connect and engage local people with their natural heritage. The project would work with all 4 high schools, 10 primary schools and 2 special provision schools in Cumbernauld, as well as with Spina Bifida Hydrocephalus Scotland to involve young people, identifying age-appropriate actions they could take to improve their school grounds and neighbourhood.

The Committee for Scotland awarded a first round pass of £1,498,100, including development grant of £123,200 (71% of eligible development costs) in September 2017.

The Committee for Scotland recommended the project to the Board as a **HIGH (2 of 2)** priority for support.

21. Prioritisation of second round applications

Oral

Committee considered the three second round Board level applications before them for recommendation and agreed they all presented as a high priority and after further consideration, ranked them as follows:

- Maybole's Regeneration- The Maybole Townscape Heritage Scheme (item 19) as high (1 of 2) and
- Creating Natural Connections in Cumbernauld (item 20) as high (2 of 2)

SF4 First round Board applications for discussion and recommendation

22. Scotland's Wildlife Discovery Centre; HG-18-02827

CS 2018 (4) 22

Applicant: Royal Zoological Society of Scotland

Request: First round pass of £1,600,000, including development grant of £100,000 (30% of eligible development costs)

Project: To establish Scotland's Wildlife Discovery Centre at the Highland Wildlife Park, which would act as a natural gateway to the Cairngorms National Park. Interpretation will enable visitors to appreciate Scotland's native wildlife and understand how they can help to conserve it. Learning and educational event spaces would also be used to deliver a much expanded and accessible Activity Programme so a more people, from diverse backgrounds and local communities, can gain the skills and knowledge to aid the management of native wildlife.

The Committee for Scotland recommended the project to the Board as a **HIGH** priority for support.

23. Save, restore and repurpose Springburn's A-listed Winter Gardens, creating a catalyst for change and regeneration; HG-17-07552

CS 2018 (4) 23

Applicant: Springburn Winter Gardens Trust

Request: First round pass of £4,109,900, including development grant of £549,000 (64% of eligible development costs)

Project: The main hall of the Springburn Winter Gardens in North Glasgow would be restored together with complementary contemporary architectural interventions to create a dynamic, high quality, multi-purpose and accessible, community-hub. The project would create a new events space with community cafe and kitchen garden, meeting and training space, a courtyard, and a pioneering approach to early years learning in a dedicated kindergarten.

The Committee for Scotland recommended the project to the Board for **REJECTION** due to concerns raised above.

24. Prioritisation of first round applications

Oral

During the case by case discussions, the Committee considered:

- Scotland's Wildlife Discovery Centre (item 22) represented a high priority for support.
- Save, restore and repurpose Springburn's A-listed Winter Gardens, creating a catalyst for change and regeneration (item 23) should be rejected.

Papers for discussion and information

25. Communications Report

CS 2018 (4) 25

The Committee noted the report and highlighted the following:

- The use of social media to comment on HLF projects and both the positive and negative impact this can have.
- The amount of publicity that was garnered during the opening of the V&A Dundee and the impact that this had had on visitor numbers to the city.

26. Parks for People Overview

CS 2018 (4) 26

The Committee noted the Overview.

27. Any other business

Oral

There was none.

The next meeting will be held on 14 March 2019