

National Lottery Heritage Fund Committee for Scotland Meeting on 14 March 2019

CS 2019 (1)

Minutes of the meeting of the Committee for Scotland held on Thursday 14 March 2019 in Museums Galleries Scotland at 2-4- Waterloo Place, Edinburgh, EH1 3EG starting at 10a.m.

Members:

- Seona Reid (Chair)
- Sam Anderson
- Liz Davidson
- Beltus Etchu
- Stuart Housden
- Martyn Wade

Apologies:

- Gillian Findlay
- Alice Mayne

Observing:

- Ray Macfarlane
- Peter Middleton (item 12)

Committee Business

1. Chair's Report

Oral

The Chair welcomed Ray Macfarlane the recently appointed Trustee for Scotland who would take over as Chair from April 2019 and wished her luck in the role. Ray was attending the meeting in an observational capacity.

The Chair had received apologies from Gillian Findlay and Alice Mayne.

The Chair congratulated Sue Bowers on her recent appointment as Director of Investment, which she would start on 1 April 2019. The Chair also updated the Committee that since the last meeting Eilish McGuinness had been appointed as Executive Director of Business Delivery.

As this was the current Chair's final meeting she wanted to thank the Committee members and staff in the Scotland team, both past and present, for the privilege of having worked with them for the last eight years. The Chair highlighted the commitment, engagement, expertise and professionalism that everyone exhibited.

The Chair also updated the members on the following areas:

- She had attended the launch of the Fund's Strategic Funding Framework (SFF) at the end of January. This had been well received, especially with regard to the Fund's priorities in nature and landscape.
- The Fund would be undertaking a Governance Review that will include examination of the role of the Board, its sub committees and the area/country committees
- She had attended the royal opening of the V&A Dundee and the celebration at the National Museum Scotland to mark the end of their 15 year 'transformation period'. The Fund received much thanks at both events for our investment.

2. Minutes of the meeting on 29 November 2018

CS 2019 (1) 2

Committee agreed the minutes. The minutes were signed by the Chair.

3. Matters arising from the minutes

Oral

The Committee members asked to be updated on the concerns they had highlighted during the November 2018 meeting in regards to 'Shaping our Future Business'.

4. Corporate Update

CS 2019 (1) 4

Sue Bowers presented the paper and updated members on the Fund's work on 'Shaping our Future Business'. This included:

- The national and local launches of the Strategic Funding Framework had been very successful with many people applauding The Fund on its direction of travel. The Fund had also launch their new branding and website at this time.
- Training regarding the new Strategic Funding Framework would be organised for members of the Interim Area and Country Committees for May 2019.
- The new Area Directors had recently been appointed and the fund was currently recruiting for the Director of Scotland.
- The new Trustee for Scotland had recently been announced as Ray Macfarlane. She would take up her role as Trustee from April 2019.
- The London office would be moving to International House at St Katherine's Dock in summer 2019.

5. Scotland Overview

CS 2019 (1) 5

The paper was presented by Diane Gray and Riona McMorrow and highlighted the following key elements:

- A sincere thanks was extended to Seona Reid, Chair of the Committee, for her work and guidance over the last eight years.
- Welcomed Ray Macfarlane to the team.
- Both Board level delivery round awards that were discussed at the November meeting were funded at the subsequent Board meeting in December and a development round was awarded to the Highland Wildlife Park Discovery Centre.
- The team had been delivering SFF launches throughout Scotland, all of which had been met with positivity.

6. Scotland Budget

CS 2019(1) 6

The paper was presented by Tom Ingrey-Counter.

At this meeting there were two delivery round grants being presented for approval, totalling £328,100. The Committee were reminded to be rigorous in the assessment of the projects and to support those that were the strongest, high quality cases at delivery round.

7. Declarations of Interest

Oral

Alice Mayne declared a connection to Anchor III: Boat Haven (Item 8). Alice was previously employed by LEADER, a funding partner. However, Alice was not involved in this project and left LEADER over two years ago. The Committee were content this did not constitute a conflict and was for noting only.

SF4 second round applications for discussion and decision

8. Anchor III: Boat Haven; HG-17-05286

CS 2019 (1) 8

Grantee: Grimsay Community Association

Request: Award grant of £208,100 (48%)

Project: To construct the boat haven to house and interpret five Stewart boats, a vernacular style of workboat that was built in Grimsay during the nineteenth and twentieth centuries. The boats would showcase various periods and design solutions. They were to be conserved prior to display within the new boat haven. Examples of masts, rigging, sails, oars, creels and other fishing/crofting gear from Stewart boats will also be put on display. Interpretation would be installed in the haven.

The Committee for Scotland awarded a first round pass of £230,100, including a development grant of £22,000 (76% of eligible development costs) in March 2018.

The Committee for Scotland considered the application as a medium priority for support and **REJECTED** the grant due to competition for funding and the concerns raised above.

9. Our Church History through Stained Glass; HG-17-06696

CS 2019 (1) 9

Grantee: St John's Church of Scotland, Gourock

Request: Award grant of £120,000 (30%)

Project: To repair the B-listed St John's Church's clock tower and to deliver a complementary programme of activities and outreach, which focussed mainly on the stained glass windows in the sanctuary. The project would take place in central Gourock, Inverclyde.

The Committee for Scotland awarded a first round pass of £130,400, including Development Grant of £10,400 (69% of eligible development costs) in June 2018.

The Committee for Scotland considered the project a high priority for support and **AWARDED** a grant of £120,000 (30%)

10. Prioritisation of second round items

Oral

The Committee was happy with the ranking made in the case-by-case discussions and agreed to fund Our Church History through Stained Glass (item 9) as a high priority case and rejected Anchor III: Boat Haven (item 8) due to the concerns raised above.

Papers for discussion

11. Communications Report

CS 2019 (1) 11

The Committee noted the report.

12. Presentation by Peter Middleton

Oral

The Chair welcomed Peter Middleton, Director of L&R Consulting to the meeting and invited him to give his presentation regarding his involvement with projects that were funded by the Fund.

Peter gave his presentation to Committee members and highlighted the strengths and weakness in a select number of projects that had been supported by the Fund and on which he was a consultant. He emphasised the importance of good governance from a project's conception, setting realistic outcomes relative to each project, and the importance of partnership funding (both public and private) should play in future projects due to the decline in available budgets.

Peter also suggested that the Fund, as well as other funding bodies, needed to rethink our approach to project budgets, especially in relation to capital costs and these were always likely to over-run. He also that funders need to be more direct with our advice to applicants and grantee and our expectations of them.

13. Any other business

Oral

On behalf of Committee members and staff Martyn Wade extended thanks and appreciation to Seona Reid for her expert guidance over her past eight years as Chair of the Committee for Scotland and during her time as Interim Chair of the National Heritage Memorial Fund. Seona leaves the Committee with the regard of the entire Committee and staff throughout the organisation. During her time she has helped preserve a range of heritage and wildlife and been particularly imaginative in her approach to increasing people's access to heritage. Seona's wit, wisdom, enthusiasm and commitment would be much missed.

The next meeting will be held on 13 June 2019.